## MINUTES OF THE REGULAR MEETING OF THE BOARD OF DIRECTORS MENARD ELECTRIC COOPERATIVE PETERSBURG, ILLINOIS SEPTEMBER 28, 2021

The monthly Board Meeting of the Board of Directors of Menard Electric Cooperative was called to order at 6:00 P.M. at the Headquarters of the Cooperative, 14300 State Highway 97, Petersburg, County of Menard and State of Illinois.

On roll call the following Directors were present in person or by Zoom: President D. Jay Frye, Directors Warren D. Goetsch, Gary Holloway, Gary L. Martin, Donald E. McMillan, Michael E. Patrick, Dennis Ryan, and Jodine Tate. Director Steven L. Worner was absent. Also present were General Manager Alisha Anker, Manager of Accounting Chris Hinton, Director of Accounting & Finance Brian Hartsock, and Attorney Charles K. Smith. Due to the fact that Director Patrick was present via Zoom, it was moved and seconded that Director Ryan be appointed Acting Secretary for the Meeting. Motion carried.

The Agenda of the meeting was read. There were no changes to the Agenda. Thereafter, with President Frye presiding and with these minutes being transcribed by or under the direction of Acting Secretary Ryan, the following procedures were had (all action being first duly moved and seconded, and all action taken being upon the unanimous vote of the Board, or without dissenting vote or abstention, unless otherwise stated).

President Frye reviewed the Consensus Agenda. It was moved and seconded that the Consensus Agenda be approved. Motion carried.

The Board reviewed the minutes of the August 24, 2021 Executive Session. It was moved and seconded that the Minutes be approved. Motion carried.

General Manager Anker introduced Tom Hancock from Kelso Lynch, P.C., P.A.. By Zoom, Mr. Hancock reviewed the year-ending 2020 Form 990, Form 990-T, and IL-Form-990 returns with the Board. Following the presentation, Mr. Hancock exited the meeting.

It was moved and seconded that the Board enter into Executive Session. Motion carried.

It was moved and seconded that the Board reconvene the monthly Board Meeting. Motion carried. Mr. Hinton and Mr. Hartsock then exited the meeting.

General Manager Anker presented the Manager's Report for August, 2021. She reviewed the Operating Statement, Balance Sheet and Budget. She presented the Member Services Report, past due notices, generated cut-off tickets and write-offs for the Month. General Manager Anker reviewed the Security Report. She discussed security issues, concerns and external and internal vulnerabilities. General Manager Anker reviewed the Operations Report and Reliability Report and reported that for the month that there were 84 incidents, the total number of minutes were 244,098.60, longest duration of an outage was 425 minutes and largest number of Members affected was 202. Under the Safety Report, General Manager Anker reported on the Safety

Meeting that was held on Tuesday, September 21, 2021. She advised the Guest Director was Director Jodine Tate. She advised there were no reportable incidents during the month. General Manager Anker reviewed the Education Event Course Attendance Report for the month. She also reviewed the Load Control Report. She discussed the content of the Connect Newsletter and advised that there was an article in the Newsletter advising that Director Goetsch had been elected to the NRECA Board. It was moved and seconded the Manager's Report be approved as presented. Motion carried.

Director Goetsch reported on AIEC Activities.

Director Martin reported on Prairie Power, Inc.

It was moved and seconded that the Board enter into Executive Session. Motion carried.

It was moved and seconded that the Board reconvene the monthly Board Meeting. Motion carried.

It was moved and seconded that the Board adopt and approve the actions taken in the Executive Session. Motion carried.

President Frye advised that the next regular Board Meeting was scheduled for Tuesday, October 26, 2021 at 6:00 p.m.

There being no further business to come before the Board, it was moved and seconded the Meeting be adjourned. Motion carried.

|           | Respectfully submitted, |
|-----------|-------------------------|
|           |                         |
|           |                         |
|           | Acting Secretary        |
|           |                         |
| President |                         |

## MENARD ELECTRIC COOPERATIVE MONTHLY OPERATING REPORT

|                                   | Year to Date |             | August 2021 |             | This Month |            |            |          |
|-----------------------------------|--------------|-------------|-------------|-------------|------------|------------|------------|----------|
|                                   | Last Year    | This Year   | Budget      | Variance    | Last Year  | This Year  | Budget     | Variance |
| 1. Operating Revenue              | 19,803,983   | 19,773,603  | 19,873,865  | (100,262)   | 3,388,183  | 3,330,328  | 3,195,655  | 134,673  |
| kWhr Sold                         | 141,308,295  | 132,896,676 | 139,373,177 | (6,476,501) | 25,768,874 | 22,656,686 | 22,618,118 | 38,568   |
| 2. Cost of Power                  | 11,640,534   | 10,677,306  | 12,140,523  | 1,463,217   | 2,134,284  | 1,511,477  | 2,207,415  | 695,938  |
| kWhr Purchased                    | 152,931,024  | 143,854,000 | 151,010,000 | 7,156,000   | 27,780,155 | 24,422,784 | 24,501,500 | 78,716   |
| 3. Operation Expense              | 1,063,187    | 1,086,198   | 1,062,302   | (23,896)    | 150,367    | 74,436     | 128,717    | 54,281   |
| 4. Maintenance Expense            | 1,941,548    | 2,167,064   | 2,263,562   | 96,498      | 197,493    | 297,758    | 349,058    | 51,300   |
| 5. Consumer Accounts & Coll. Exp. | 277,916      | 277,227     | 463,034     | 185,807     | 31,882     | 31,959     | 43,459     | 11,500   |
| 6. Member Service Expense         | 151,954      | 132,830     | 206,916     | 74,086      | 22,109     | 16,751     | 26,108     | 9,357    |
| 7. General Office Expense         | 470,871      | 471,777     | 462,074     | (9,703)     | 46,621     | 72,170     | 56,845     | (15,325) |
| 8. Outside Professional Services  | 63,733       | 29,584      | 32,964      | 3,380       | (6,142)    | 1,395      | 3,333      | 1,938    |
| 9. Insurance, Employee & Welfare  | 14,998       | (15,067)    | 3,200       | 18,267      | 412        | 1,865      | 400        | (1,465)  |
| 10. Director's Fee & Mileage      | 69,964       | 54,182      | 42,384      | (11,798)    | 5,282      | 18,639     | 3,998      | (14,641) |
| 11. Dues - Assoc. Organizations   | 92,700       | 94,208      | 95,530      | 1,322       | 11,772     | 11,788     | 12,425     | 637      |
| 12. Other Misc. General Expense   | 190,647      | 262,639     | 280,375     | 17,736      | 24,493     | 50,806     | 19,552     | (31,254) |
| 13. Depreciation Expense          | 1,544,777    | 1,584,626   | 1,619,584   | 34,958      | 196,272    | 198,334    | 206,287    | 7,953    |
| 14. Tax Expense - Property        | 192,200      | 199,400     | 199,400     | 0           | 24,025     | 24,925     | 24,925     | 0        |
| 15. Tax Expense - Other           | 16,570       | 16,341      | 17,420      | 1,079       | 2,801      | 2,681      | 2,747      | 66       |
| 16. Interest Expense on L-T Debt  | 846,720      | 791,042     | 826,898     | 35,856      | 106,588    | 99,720     | 107,591    | 7,871    |
| 17. Total Expense less Power      | 6,937,785    | 7,152,050   | 7,575,643   | 423,593     | 813,975    | 903,226    | 985,445    | 82,219   |
| 17a. Total Operating Cost         | 18,578,319   | 17,829,356  | 19,716,166  | 1,886,810   | 2,948,259  | 2,414,703  | 3,192,860  | 778,157  |
| 18. Operating Margins             | 1,225,664    | 1,944,247   | 157,699     | 1,786,548   | 439,924    | 915,625    | 2,795      | 912,830  |
| 19. Non-Operating Margins         | 50,562       | 838,619     | 41,900      | 796,719     | (5,430)    | 3,413      | 5,100      | (1,687)  |
| 20. G & T Capital Credits         | 1,116,929    | 1,092,798   | 1,000,000   | 92,798      | 0          |            |            | 0        |
| 21. Other Capital Credits         | 144,338      | 140,588     | 60,000      | 80,588      | 810        |            |            | 0        |
| 22. Total Margins                 | 2,537,493    | 4,016,252   | 1,259,599   | 2,756,653   | 435,304    | 919,038    | 7,895      | 911,143  |

|   | Prior Yr  | Current Yr  | End of Yr  |   |
|---|---|---|--|---|
|   | Balance   | Balance   | Balance  | Change  |
| ASSETS:   | 08/31/20  | 08/31/21  | 12/31/20   | YTD   |
| Utility Plant in Service  | 75,654,560  | 77,994,666  | 76,456,443   | 1,538,223   |
| Construction Work in Process  | 1,386,642   | 1,694,296   | 1,335,167  | 359,129   |
| Total Utility Plant in Service  | 77,041,202  | 79,688,962  | 77,791,610   | 1,897,352   |
| Accumulated Depreciation  | (23,904,840)  | (24,559,735)  | (23,732,676)   | (827,059)   |
| Net Utility Plant   | 53,136,362  | 55,129,227  | 54,058,934   | 1,070,293   |
| •   | 00,100,002  | 00,120,221  | 04,000,004   | 1,070,200   |
| Nonutility Property - Net   |   |   |  | 0   |
| Inv.in Assoc.OrgPat.Cap.  | 12,119,067  | 13,260,420  | 12,112,828   | 1,147,592   |
| Inv.in Assoc.Org General Funds  |   |   |  | 0   |
| Inv.in Assoc.OrgNon Gen Funds   | 704,332   | 681,132   | 681,132  | 0   |
| Investments in Economic Dev. Projects   |   |   |  | 0   |
| Other Investments   | 2,817,205   | 2,112,905   | 2,112,905  | 0   |
| Special Funds   | 231,793   | 257,143   | 303,252  | (46,109)  |
| Total Other Prop. & Investments   | 15,872,397  | 16,311,600  | 15,210,117   | 1,101,483   |
| Cash-General Funds  | 730,688   | 648,346   | 600,926  | 47,420  |
| Cash-Constr.Fund Trustee  | 454   | 454   | 454  | 0   |
| Special Deposits  | 3,266   | 3,584   | 2,891  | 693   |
| Temporary Investments   | 503,708   | 0,364   | 1,296,801  | (1,296,801)   |
| Notes Receivable - Net  | 0   | 0   | 1,290,801  | (1,290,001)   |
| Accounts Receivable-Net-Energy  | 3,697,994   | 3,418,111   | 2,507,929  | 910,182   |
| Accounts Receivable-Net-Other   | 40,009  | 50,678  | 23,025   |   |
|   |   |   |  | 27,653  |
| Materials & Supplies  | 602,789   | 888,006   | 506,818  | 381,188   |
| Prepayments   | 151,113   | 169,211   | 75,885   | 93,326  |
| Other Current & Accrued Assets  | 13,571  | 13,280  | 8,651  | 4,629   |
| Total Current & Accrued Assets  | 5,743,592   | 5,191,670   | 5,023,380  | 168,290   |
| Regulatory Assets   | 0   | 0   | 0  | 0   |
| Deferred Debits   | 0   | 0   | 0  | 0   |
| TOTAL ASSETS & OTHER DEBITS   | 74,752,351  | 76,632,497  | 74,292,431   | 2,340,066   |
| TOTAL ASSETS & OTHER DEBITS   | 14,132,331  | . 0,002, .0.  | , ,  | _,0 .0,000  |
|   | 74,752,551  | . 0,002, .0.  | • •  | _,0 .0,000  |
| OWNER'S EQUITY:   |   |   |  |   |
| OWNER'S EQUITY: Memberships   | 309,095   | 318,145   | 312,520  | 5,625   |
| OWNER'S EQUITY: Memberships Patronage Capital   | 309,095<br>25,633,740   | 318,145<br>26,405,751   | 312,520<br>25,564,451  | 5,625<br>841,300  |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years   | 309,095<br>25,633,740<br>0  | 318,145<br>26,405,751<br>0  | 312,520<br>25,564,451<br>0   | 5,625<br>841,300<br>0   |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year  | 309,095<br>25,633,740<br>0<br>2,537,500   | 318,145<br>26,405,751<br>0<br>4,016,255   | 312,520<br>25,564,451<br>0<br>1,744,439  | 5,625<br>841,300<br>0<br>2,271,816  |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins  | 309,095<br>25,633,740<br>0<br>2,537,500<br>0  | 318,145<br>26,405,751<br>0<br>4,016,255   | 312,520<br>25,564,451<br>0<br>1,744,439  | 5,625<br>841,300<br>0<br>2,271,816  |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities   | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560   | 318,145<br>26,405,751<br>0<br>4,016,255<br>0<br>2,962,638   | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759  | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879  |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities  | 309,095<br>25,633,740<br>0<br>2,537,500<br>0  | 318,145<br>26,405,751<br>0<br>4,016,255   | 312,520<br>25,564,451<br>0<br>1,744,439  | 5,625<br>841,300<br>0<br>2,271,816  |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES:   | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560   | 318,145<br>26,405,751<br>0<br>4,016,255<br>0<br>2,962,638<br>33,702,789   | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b>   | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b>  |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities  | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br><b>31,233,895</b><br>883,277   | 318,145<br>26,405,751<br>0<br>4,016,255<br>0<br>2,962,638<br><b>33,702,789</b><br>816,594   | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759  | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879  |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar.   | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br>31,233,895   | 318,145<br>26,405,751<br>0<br>4,016,255<br>0<br>2,962,638<br>33,702,789   | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b>   | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b>  |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt - Other  | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br><b>31,233,895</b><br>883,277   | 318,145<br>26,405,751<br>0<br>4,016,255<br>0<br>2,962,638<br><b>33,702,789</b><br>816,594   | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b>   | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)  |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar.   | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br><b>31,233,895</b><br>883,277<br>25,175,704   | 318,145<br>26,405,751<br>0<br>4,016,255<br>0<br>2,962,638<br><b>33,702,789</b><br>816,594<br>24,468,872   | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749  | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)   |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt - Other  | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br><b>31,233,895</b><br>883,277<br>25,175,704<br>13,211,709   | 318,145<br>26,405,751<br>0<br>4,016,255<br>0<br>2,962,638<br><b>33,702,789</b><br>816,594<br>24,468,872<br>11,006,102   | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678  | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)  |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt   | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br>31,233,895<br>883,277<br>25,175,704<br>13,211,709<br>(254,900)<br>39,015,790   | 318,145<br>26,405,751<br>0<br>4,016,255<br>0<br>2,962,638<br><b>33,702,789</b><br>816,594<br>24,468,872<br>11,006,102<br>(265,896)<br><b>36,025,672</b>                               | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678<br>(260,699)<br><b>38,237,244</b>  | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)<br>(5,197)<br><b>(2,211,572)</b>   |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions  | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br>31,233,895<br>883,277<br>25,175,704<br>13,211,709<br>(254,900)<br>39,015,790<br>951,220                              | 318,145 26,405,751 0 4,016,255 0 2,962,638 33,702,789  816,594 24,468,872 11,006,102 (265,896) 36,025,672 1,039,247   | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678<br>(260,699)<br><b>38,237,244</b><br>1,050,650   | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)<br>(5,197)<br><b>(2,211,572)</b><br>(11,403)   |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt   | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br>31,233,895<br>883,277<br>25,175,704<br>13,211,709<br>(254,900)<br>39,015,790   | 318,145<br>26,405,751<br>0<br>4,016,255<br>0<br>2,962,638<br><b>33,702,789</b><br>816,594<br>24,468,872<br>11,006,102<br>(265,896)<br><b>36,025,672</b>                               | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678<br>(260,699)<br><b>38,237,244</b>  | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)<br>(5,197)<br><b>(2,211,572)</b>   |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions  | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br>31,233,895<br>883,277<br>25,175,704<br>13,211,709<br>(254,900)<br>39,015,790<br>951,220                              | 318,145 26,405,751 0 4,016,255 0 2,962,638 33,702,789  816,594 24,468,872 11,006,102 (265,896) 36,025,672 1,039,247   | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678<br>(260,699)<br><b>38,237,244</b><br>1,050,650<br><b>1,050,650</b>   | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)<br>(5,197)<br><b>(2,211,572)</b><br>(11,403)   |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities  | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br>31,233,895<br>883,277<br>25,175,704<br>13,211,709<br>(254,900)<br>39,015,790<br>951,220<br>951,220<br>0<br>2,496,153 | 318,145 26,405,751 0 4,016,255 0 2,962,638 33,702,789  816,594 24,468,872 11,006,102 (265,896) 36,025,672 1,039,247 1,039,247 1,039,247 2,664,794 2,228,297                           | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678<br>(260,699)<br><b>38,237,244</b><br>1,050,650<br><b>1,050,650</b><br>0<br>3,115,942   | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)<br>(5,197)<br><b>(2,211,572)</b><br>(11,403)<br><b>(11,403)</b><br>2,664,794<br>(887,645)  |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable   | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br>31,233,895<br>883,277<br>25,175,704<br>13,211,709<br>(254,900)<br>39,015,790<br>951,220<br>951,220<br>0              | 318,145 26,405,751 0 4,016,255 0 2,962,638 33,702,789  816,594 24,468,872 11,006,102 (265,896) 36,025,672 1,039,247 1,039,247 2,664,794   | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678<br>(260,699)<br><b>38,237,244</b><br>1,050,650<br><b>1,050,650</b>   | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)<br>(5,197)<br><b>(2,211,572)</b><br>(11,403)<br><b>(11,403)</b><br>2,664,794   |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable  | 309,095<br>25,633,740<br>0<br>2,537,500<br>0<br>2,753,560<br>31,233,895<br>883,277<br>25,175,704<br>13,211,709<br>(254,900)<br>39,015,790<br>951,220<br>951,220<br>0<br>2,496,153 | 318,145 26,405,751 0 4,016,255 0 2,962,638 33,702,789  816,594 24,468,872 11,006,102 (265,896) 36,025,672 1,039,247 1,039,247 1,039,247 2,664,794 2,228,297                           | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678<br>(260,699)<br><b>38,237,244</b><br>1,050,650<br><b>1,050,650</b><br>0<br>3,115,942   | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)<br>(5,197)<br><b>(2,211,572)</b><br>(11,403)<br><b>(11,403)</b><br>2,664,794<br>(887,645)  |
| OWNER'S EQUITY:  Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities  LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities  Notes Payable Accounts Payable Deposits  | 309,095 25,633,740 0 2,537,500 0 2,753,560 31,233,895  883,277 25,175,704 13,211,709 (254,900) 39,015,790 951,220 951,220 0 2,496,153 160,940                                     | 318,145 26,405,751 0 4,016,255 0 2,962,638 33,702,789  816,594 24,468,872 11,006,102 (265,896) 36,025,672 1,039,247 1,039,247 2,664,794 2,228,297 158,190                             | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678<br>(260,699)<br><b>38,237,244</b><br>1,050,650<br><b>1,050,650</b><br><b>1,050,650</b><br>0<br>3,115,942<br>161,330                                | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)<br>(5,197)<br><b>(2,211,572)</b><br>(11,403)<br><b>(11,403)</b><br>2,664,794<br>(887,645)<br>(3,140)   |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities | 309,095 25,633,740 0 2,537,500 0 2,753,560 31,233,895  883,277 25,175,704 13,211,709 (254,900) 39,015,790 951,220 951,220 0 2,496,153 160,940 698,543 3,355,636                   | 318,145 26,405,751 0 4,016,255 0 2,962,638 33,702,789  816,594 24,468,872 11,006,102 (265,896) 36,025,672 1,039,247 1,039,247 1,039,247 2,664,794 2,228,297 158,190 683,541 5,734,822 | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678<br>(260,699)<br><b>38,237,244</b><br>1,050,650<br><b>1,050,650</b><br><b>1,050,650</b><br>0<br>3,115,942<br>161,330<br>465,279<br><b>3,742,551</b> | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)<br>(5,197)<br><b>(2,211,572)</b><br>(11,403)<br><b>(11,403)</b><br>2,664,794<br>(887,645)<br>(3,140)<br>218,262<br><b>1,992,271</b>                      |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities                      | 309,095 25,633,740 0 2,537,500 0 2,753,560 31,233,895  883,277 25,175,704 13,211,709 (254,900) 39,015,790 951,220 951,220 0 2,496,153 160,940 698,543                             | 318,145 26,405,751 0 4,016,255 0 2,962,638 33,702,789  816,594 24,468,872 11,006,102 (265,896) 36,025,672 1,039,247 1,039,247 2,664,794 2,228,297 158,190 683,541                     | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678<br>(260,699)<br><b>38,237,244</b><br>1,050,650<br><b>1,050,650</b><br><b>1,050,650</b><br>0<br>3,115,942<br>161,330<br>465,279                     | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)<br>(5,197)<br><b>(2,211,572)</b><br>(11,403)<br><b>(11,403)</b><br>2,664,794<br>(887,645)<br>(3,140)<br>218,262<br><b>1,992,271</b><br>( <b>720,853)</b> |
| OWNER'S EQUITY: Memberships Patronage Capital Operating Margins-Prior Years Operating Margins-Current Year Non-Operating Margins Other Margins & Equities Total Margins & Equities LIABILITIES: Long Term Debt-RUS Long Term Debt Other - RUS Guar. Long Term Debt Other Long Term Debt Other - Adv Payments Total Long Term Debt Accumulated Operating Provisions Total Other Noncurrent Liabilities Notes Payable Accounts Payable Deposits Other Current & Accrued Liabilities Total Current & Accrued Liabilities | 309,095 25,633,740 0 2,537,500 0 2,753,560 31,233,895  883,277 25,175,704 13,211,709 (254,900) 39,015,790 951,220 951,220 0 2,496,153 160,940 698,543 3,355,636                   | 318,145 26,405,751 0 4,016,255 0 2,962,638 33,702,789  816,594 24,468,872 11,006,102 (265,896) 36,025,672 1,039,247 1,039,247 1,039,247 2,664,794 2,228,297 158,190 683,541 5,734,822 | 312,520<br>25,564,451<br>0<br>1,744,439<br>0<br>2,789,759<br><b>30,411,169</b><br>860,516<br>24,826,749<br>12,810,678<br>(260,699)<br><b>38,237,244</b><br>1,050,650<br><b>1,050,650</b><br><b>1,050,650</b><br>0<br>3,115,942<br>161,330<br>465,279<br><b>3,742,551</b> | 5,625<br>841,300<br>0<br>2,271,816<br>0<br>172,879<br><b>3,291,620</b><br>(43,922)<br>(357,877)<br>(1,804,576)<br>(5,197)<br><b>(2,211,572)</b><br>(11,403)<br><b>(11,403)</b><br>2,664,794<br>(887,645)<br>(3,140)<br>218,262<br><b>1,992,271</b>                      |

## MENARD ELECTRIC COOPERATIVE

|  | August17   | August18   | August19   | August20   | August21   |  |
|--|------------|------------|------------|------------|------------|--|
|  |            |            |            |            |            |  |
| Operating Revenue                                    | 2,840,270  | 3,090,461  | 3,314,015  | 3,388,183  | 3,330,328  |  |
| kWhr Sold  | 21,066,521 | 21,379,983 | 24,015,752 | 25,768,874 | 22,656,686 |  |
| 2. Cost of Power                                     | 2,005,340  | 1,913,132  | 2,090,176  | 2,134,284  | 1,511,477  |  |
| kWhr Purchased                                       | 23,528,669 | 23,210,544 | 25,963,692 | 27,780,155 | 24,422,784 |  |
| KVVIII I diolidodd                                   | 20,020,000 | 20,210,044 | 20,000,002 | 27,700,100 | 24,422,704 |  |
| 3. Operation Expense                                 | 103,883    | 108,277    | 105,764    | 150,367    | 74,436     |  |
| 4. Maintenance Expense                               | 604,992    | 356,373    | 264,061    | 197,493    | 297,758    |  |
| <ol><li>Consumer Accounts &amp; Coll. Exp.</li></ol> | 47,809     | 39,805     | 41,535     | 31,882     | 31,959     |  |
| 6. Member Service Expense                            | 14,723     | 11,482     | 17,160     | 22,109     | 16,751     |  |
| 7. General Office Expense                            | 73,343     | 62,927     | 51,394     | 46,621     | 72,170     |  |
| 8. Outside Professional Services                     | 1,678      | 2,247      | 9,945      | (6,142)    | 1,395      |  |
| 9. Insurance, Employee & Welfare                     | 596        | 337        | 1,238      | 412        | 1,865      |  |
| 10. Director's Fee & Mileage                         | 15,246     | 10,975     | 13,845     | 5,282      | 18,639     |  |
| 11. Dues - Assoc. Organizations                      | 11,391     | 11,516     | 11,526     | 11,772     | 11,788     |  |
| 12. Other Misc. General Expense                      | 21,931     | 20,004     | 31,356     | 24,493     | 50,806     |  |
| 13. Depreciation Expense                             | 167,470    | 173,957    | 186,960    | 196,272    | 198,334    |  |
| 14. Tax Expense - Property                           | 20,900     | 22,375     | 23,400     | 24,025     | 24,925     |  |
| 15. Tax Expense - Other                              | 3,598      | 2,453      | 2,692      | 2,801      | 2,681      |  |
| 16. Interest Expense                                 | 106,566    | 107,644    | 114,451    | 106,588    | 99,720     |  |
| 17. Total Expense less Power                         | 1,194,126  | 930,372    | 875,327    | 813,975    | 903,226    |  |
| 17a. Total Operating Cost                            | 3,199,466  | 2,843,504  | 2,965,503  | 2,948,259  | 2,414,703  |  |
| 18. Operating Margins                                | (359,196)  | 246,957    | 348,512    | 439,924    | 915,625    |  |
| 19. Non-Operating Margins                            | 4,557      | 4,007      | 5,291      | (5,430)    | 3,413      |  |
| 20. G & T Capital Credits                            | 0          | 0          | 0          | 0          | 2,         |  |
| 21. Other Capital Credits                            | 0          | 56         | 454        | 810        |            |  |
| 22. Total Margins                                    | (354,639)  | 251,020    | 354,257    | 435,304    | 919,038    |  |